



## Optimize your calf program What does the future hold?

- Robert James, Ph.D., PAS
- Professor Emeritus – Va. Tech – Dept. of Dairy Science
- Down Home Heifer Solutions, LLC



1

## *A little different approach*

- **Biology** of the calf
- Dairy industry **challenges** (or opportunities)!
- **Consumer** perspective



Dore Hunt

2

## What issues are “driving” our industry?

- Improved financial management
  - Minimizing costs vs optimizing returns?
  - Short- or long-term gains? Preparing for the future vs daily survival??
- Animal “welfare” – Seeking the win:win solutions.
- Labor – availability, effectiveness, efficiency, \$\$\$

3

## more **Industry “drivers”**

- Technology – Data, data, data
  - Minimal “lag”
  - Proactive decision making
  - Don’t get “lost in the weeds”!
- Impact on nutrient management plan

4

## Primary goal of all heifer rearing programs

- Raise the highest **quality** heifer that can maximize profits when she enters the lactating herd.
- No **limitations** that detract from her ability to produce milk under the farm's management system.
- Optimize **profits** by obtaining highest **quality** heifer in lowest possible cost in least amount of time.
- Raise the number of **heifers required** to meet the goals of the dairy business.

5



6

## Financial management – applied to calves!

- Historical = low cost/day
  - Limited milk
  - Early weaning
  - Calf ranch approach – economy of scale, specialization and protocol development – **past and future???**
  
- What about optimizing returns?

7

## Low-cost/day rearing – Is this a sustainable goal?

- DCHA goals
  - Survival
    - >97% - 24 h – 60 days



8



## Prewearing morbidity

- Respiratory disease <10%
- Define respiratory disease?
- Ultrasound lungs?
- Impact of respiratory disease on lifetime performance?
  - Rossini et al (2004) – Treat >2X = reduced herd life and increased AOFC.
  - Bach et al (2010) – Treat >4x = 1.87 odds of not completing 1<sup>st</sup> lactation.

9

## Growth rate

- Double birth weight by 56 days?
- 85 lb. birth weight = 1.5 lb. / day
- What is genetic potential for growth?
- Heifers that completed 2<sup>nd</sup> lactation grew more between 12 to 65 days of age than those that did not. (Bach, 2010)
- Each lb. of preweaning ADG = 850 - 1,130 lb. more milk in 1<sup>st</sup> lactation (Soberon et al)



10

## Optimizing our returns – biology and \$\$\$

Instead of cost/day –  
cost / lb(g) of gain

Nutrient requirements  
for **maintenance and  
gain**

11

## \$\$ / pound gained for 120 lb calf

Thermoneutral conditions

Type of liquid diet	2 qt. twice daily (1lb solids)	3 qt 3x daily (2.25 lb. solids)
Whole milk – 3.25% pr 3.75% fat	\$2.95	\$2.08
Milk replacer – 20% CP 20% fat 12.5% solids	<b>\$3.23</b>	\$2.07
Milk replacer – 24% CP 20% fat 12.5% solids	\$2.63	\$1.77
Milk replacer – 26% CP 17% fat 12.5% solids	\$2.39	\$1.82
Milk replacer – 28% CP 20% fat 12.5% solids	\$2.24	\$1.67
Milk replacer – 28% CP 25% fat 12.5% solids	\$2.31	<b>\$1.62</b>

Whole or waste milk?  
What is cost of waste milk?  
What is cost of pasteurizing?

Robert Corbett – May/June 2018 – Dairy Herd Management

12



## Impact of environment on ADG

- At colder temperatures – energy is diverted from growth to maintenance = Less efficiency and higher cost/gain
- At higher intakes, protein intake may be limiting daily growth and excess energy = more body condition

Whole Milk Intake Quarts	Environmental Temperature (°F)			
	Allowable gain	68	40	20
4	Energy	.85	.36	Lose weight
	Protein	.83		
	\$/lb gain	\$1.81	\$4.27	infinite
8	Energy	2.47	2.1	1.9
	Protein	1.9		
	\$/lb gain	\$1.25	\$1.47	\$1.63

13

What is daily body weight gain??

- Muscle / protein
- Fat
- Ash – bone
- Water
- “Fill” - digesta contents

14

### Advantages of body condition in preweaned calf?



15

What is “normal” preweaned nutrition for mammals?

---



16



## Optimizing returns



18

### Optimizing returns – raise what you need!

- Cost to rear replacement heifer exceeds their market value.
  - 2019 Dairy replacement cost - **\$2,094 – \$2,607** - J. Karzes.
  - May 7 USDA / AMS - **\$1,009**
- Selling “surplus” heifers is not profitable

19

## Optimizing returns - cont'd.

- Control involuntary culling rate in milking herd
- Minimize calf mortality
- Optimize potential of what you raise
  - Nutrition – feed them to realize genetic potential
  - Health – minimize impact of disease.
- Biosecurity risk of purchasing replacements.

20

## Optimizing returns – **facilities** to promote calf health, labor efficiency and labor effectiveness

- Calf hutch as the “gold standard”???
- Labor involved in feeding liquid diet, calf starter, bedding, sanitation
- Impact of weather on labor, retention of labor
- Impact of weather on calves
- Minimizing shrink in liquid and dry diet
- Maintaining quality of liquid and dry diet

21

## Impact on calf nutrient requirements



22

## Impact on labor effectiveness



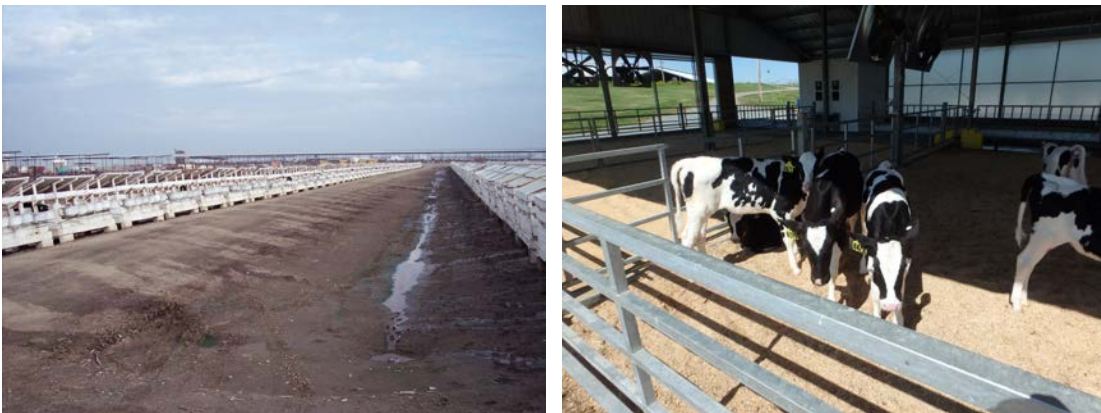
23

## Impact on controlling shrink



24

## Calf "welfare" Calf and consumer perspective



25

## Impact of calf management systems on calf performance and consumer perceptions

- Paired or group-housed
  - Earlier starter intake
  - Adapt better to novel situations
  - Less stressful weaning

Costa et al, 2016, Jensen et al, 2014

- Impact on behavior as cows????



27

## Transporting calves to calf rearing facilities?

- Age at shipping?
- Length of "haul" without feed or water?
- US - 28h
- DCHA- 24 h, then 5 hour stop
- AABP - [http://aabp.org/Resources/ABP\\_Guidelines/transportationguidelines-2019.pdf](http://aabp.org/Resources/ABP_Guidelines/transportationguidelines-2019.pdf)

28



## Canada – February 2020

---

Calves may be transported for up to 12 hours as long as dehydration, starvation and exhaustion are prevented.

---

Once 12 hours is reached, they must be provided with feed, water and rest.

---

Calves 8 days and under may only be transported once and are prohibited from going to assembly centers.

29

## Labor availability

- Impact of immigration policy
  - Half of 2.4 million ag worker immigrants are illegal?
  - Green cards?
  - H2A?
  - Pathways to citizenship?

30



## Minimum wage and overtime

- Washington state – 200,000 farm workers
  - >40 hours/week – overtime pay
- California – phased in >26 or <25 employees
  - 9.5 to 8.0 h/day
  - 55 to 40 h/week

31

What can be done to improve labor efficiency and effectiveness?

What can be done to improve labor retention?

32



## Labor efficiency and effectiveness

---

33

### **Calf care tasks can be labor intensive**

- Maternity – calving, colostrum harvest/storage
- Newborn care – navels, vaccinations, colostrum feeding, transport
- Milk prep / pasteurizer / storage
- Milk replacer
- Milk feeding – bucket or bottle, sanitation
- Calf starter feeding
- Health team
- Housing bedding, maintenance, sanitation

34

## Impact of housing on labor effectiveness and efficiency?

35

## Do you have a calf manager or calf feeders?

### Calf Manager

- **Passionate** about calf growth and welfare.
- **Open minded** to new technology and protocols.
- **Detail oriented** – sanitation, feeding precision and accuracy
- **Observant** – calf behavior
- They like **data** and use it to better “**manage**” calves in making **proactive** decisions.

### Calf feeder

- Enjoy routine – time of day, days of week, expectations for their work.
- Not especially flexible to new things. This is how we have always done it.
- Not a great communicator
- Inconsistent recording of events and rarely use records.
- Relatively low expectations – low mortality and few calves to treat today.

36

# Nutrient management

- Inclusion of youngstock and calves in nutrient management plans
- Factor for farms considering calf and heifer growers.
- Accommodate nutrient flow from calf raising facilities

37

## Facilities for calves and nutrient effluent management



38

## How do you “manage” your calves?

- to handle or direct with a degree of skill: such as:
- to exercise executive, administrative, and supervisory direction of, manage a business
- Hmmmm.... Apply this to the calf enterprise

39

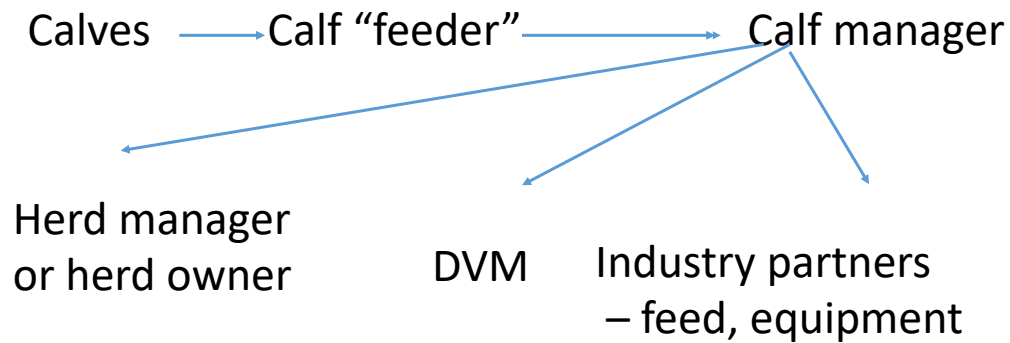
## What does the future hold and are you ready?

- Where is your calf [program now?
- Where do you want it to be?
- How will you get there?
- Is your calf program important to your farm?

41

## What records do you have to “monitor” your calf program?

- What is the status of calf program today?
- Communication



42

## Examples

- Daily monitor – off feed, slow drinkers
  - Weekly or monthly reports
- Vet reports - treats and retreats
- Ultrasound – Pneumonia

43



## Daily calf monitor

### Milk prep

Mixing	AM	PM
No. of calves	235	235
Lbs of Milk	1050	1030
Lbs of water	900	1000
Lbs of milk replacer	150	150
Total lbs of solution	2100	2180
Temperature of solution on truck when leaving barn	105	95

44

## Daily calf monitor

### Feeding

Temperature milk – last calf fed	92	91
Number of slow or non drinkers	2	14
Tag numbers of slow/nondrinkers/did not finish all their milk	2367, 2369	2367, 2369, 2100, 2102, 2105, 2108, 2109, 2110, 2115, 2116 2118, 2120, 2122, 2123

45

# Daily calf monitor

## Health

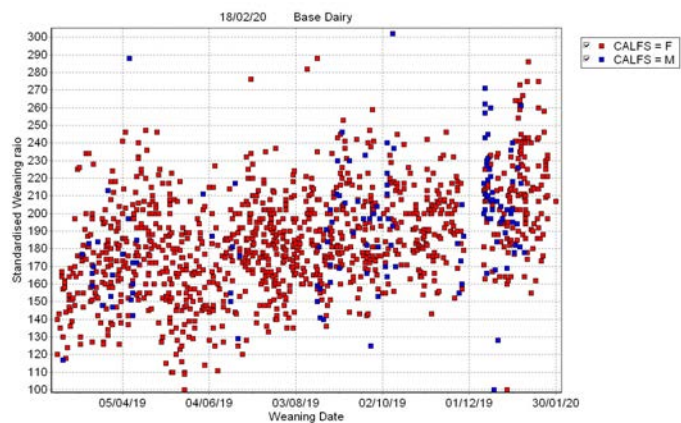
Document all treatments in log and report abnormal event to DVM or mgr.

Number of scouring calves	0	8
Number respiratory calves	0	0
Number of navel calves	1	2
Deads (immediate report)	0	1
Tag numbers treated E= electrolytes R= Respiratory O= other D = deads	2367e, 2369e, 2100e, 2108e, 2109e, 2110e, 2115e, 2116e	

Comments:

46

Wean Ratio  
Graph. Goal  
>200



48

## Essentials for calf management

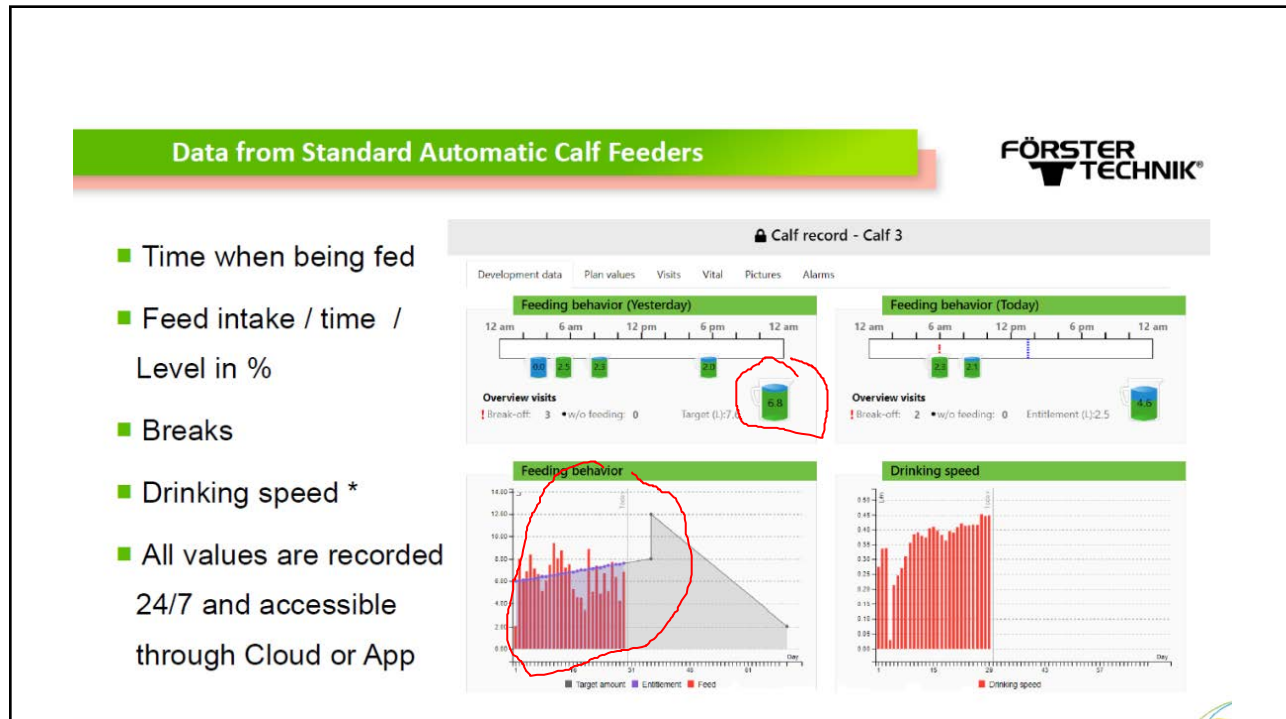
- Calf management team – feeders, managers, herd management, DVM, industry partners
- Communication pathways
- Records – minimal lag and relevant to achieving goals (growth, health, financial.
- Commitment to improvement.

49

## Impact of technology

- Robotic milking – Are these herds managed differently?
- Apply this mindset to managing calves
- Records
  - Consumption, drink speed, breakoffs, unrewarded visits, treatments

50



51

## What are the “bottlenecks” with your calf program?

- Is your calf program important to the herd future?
- Identify bottlenecks
- Prioritize – timeliness, impact on farm profit and sustainability – now and in the future
- Develop a management mindset with calves
- Do what’s best for your calves!



52



**Optimize the  
calf program  
for the future!**

- Biology of calf growth and development
- Calf behavior – cow behavior
- Labor efficiency, effectiveness and satisfaction
- Nutrient management
- Profit